**CONSOLIDATED FINANCIAL STATEMENTS** 

**DECEMBER 31, 2019 AND 2018** 

CPAS / ADVISORS



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#### REPORT OF INDEPENDENT AUDITORS

To the Board of Directors Foundation for Appalachian Kentucky, Inc. and affiliate Hazard, Kentucky

We have audited the accompanying consolidated financial statements of the Foundation for Appalachian Kentucky, Inc. and affiliate (collectively referred to as the "Organization") which comprise the consolidated statements of financial position as of December 31, 2019 and 2018, the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# <u>Opinion</u>

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2019 and 2018, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Prior Period Adjustments

As discussed in Note 2 to the financial statements, certain errors resulting in understatement of amounts previously reported for grants receivable, accounts payable and accrued expenses, custodial funds, revenues and expenses as of and for the year ended December 31, 2018, were discovered during the current year. Accordingly, these amounts have been restated in the 2018 financial statements now presented, and an adjustment has been made to net assets as of January 1, 2018 to correct the errors. Our opinion is not modified with respect to this matter.

Blue & Co., LLC

Seymour, Indiana

March 30, 2021

# FOUNDATION FOR APPALACHIAN KENTUCKY, INC.

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2019 AND 2018

## ASSETS

		2019	A	2018 s Restated
Cash	\$	612,881	\$	230,257
Investments		8,032,751		5,190,412
Grants receivable		348,163		339,026
Interest in charitable lead annuity trust		2,807,828		2,984,131
Beneficial interest in charitable remainder trust		179,732		117,812
Notes receivable		150,000		-0-
Property and equipment, net		336,975		351,990
Other assets		5,746		12,924
	\$	12,474,076	\$	9,226,552
LIABILITIES AND NET	ASSE	TS		
Liabilities				
Accounts payable and accrued expenses	\$	138,138	\$	130,581
Custodial funds		371,085		238,349
Total liabilities		509,223		368,930
Net assets				
Without donor restrictions				
Operating		434,073		357,650
Board designated endowment		10,000		10,000
Board designated operating reserve		-0-		35,881
		444,073		403,531
With donor restrictions				
Restricted for specified purpose		7,200,244		5,293,628
Restricted in perpetuity - endowment		3,232,388		2,809,901
Restricted subject to the Organization's				
spending policy		1,088,148		350,562
		11,520,780		8,454,091
Total net assets		11,964,853		8,857,622
	\$	12,474,076	\$	9,226,552

# CONSOLIDATED STATEMENTS OF ACTIVITIES YEAR ENDED DECEMBER 31, 2019 (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2018)

				2019			A	2018 s Restated
		Without						
		Donor	V	Vith Donor				
	Re	estrictions	F	Restrictions		Total		Total
Support and revenues								
Contributions and grants	\$	374,039	\$	5,240,068	\$	5,614,107	\$	2,412,052
Investment return, net		5,237		1,024,359		1,029,596		(318,999)
Administrative fees		144,563		-0-		144,563		49,405
Other revenue		8,100		-0-		8,100		1,082
Change in value of								
split-interest agreements		-0-		135,617		135,617		78,921
Net assets released from restrictions		3,333,355		(3,333,355)		-0-		-0-
Total support and revenues		3,865,294		3,066,689		6,931,983		2,222,461
Expenses								
Program services		3,399,013		-0-		3,399,013		2,047,004
General and administrative		260,085		-0-		260,085		252,919
Fundraising		165,654		-0-		165,654		205,812
Total expenses		3,824,752		-0-		3,824,752		2,505,735
Change in net assets		40,542		3,066,689		3,107,231		(283,274)
Net assets, beginning of year		403,531		8,454,091		8,857,622		9,140,896
Net assets, end of year	\$	444,073	\$	11,520,780	\$	11,964,853	\$	8,857,622

# CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2018 (AS RESTATED)

	Without Donor estrictions	Vith Donor Lestrictions	Total
Support and revenues			
Contributions and grants	\$ 327,612	\$ 2,084,440	\$ 2,412,052
Investment return, net	(2,611)	(316,388)	(318,999)
Administrative fees	49,405	-0-	49,405
Other revenue	8	1,074	1,082
Change in value of			
split-interest agreements	-0-	78,921	78,921
Net assets released from restrictions	 1,926,000	 (1,926,000)	 -0-
Total support and revenues	2,300,414	(77,953)	2,222,461
Expenses			
Program services	2,047,004	-0-	2,047,004
General and administrative	252,919	-0-	252,919
Fundraising	 205,812	 -0-	 205,812
Total expenses	 2,505,735	 -0-	 2,505,735
Change in net assets	\$ (205,321)	\$ (77,953)	\$ (283,274)
Net assets, beginning of year			
As previously reported	\$ 608,852	\$ 8,689,086	\$ 9,297,938
Prior period adjustment related to:			
Properly record custodial funds	 -0-	 (157,042)	 (157,042)
Net assets, beginning of year, as restated	608,852	8,532,044	9,140,896
Change in net assets	 (205,321)	 (77,953)	 (283,274)
Net assets, end of year	\$ 403,531	\$ 8,454,091	\$ 8,857,622

# CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2019 (WITH COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2018)

2018

2019 As Restated Supporting Services **Program Services** Appalachian General and Impact Administrative Grantmaking Total Fundraising Total Total -0-\$ -0-Grants \$ 1,681,315 \$ 312,800 \$ 1,994,115 \$ \$ 1,994,115 \$ 1,127,234 -0--0-Administrative fees 129,686 2,266 131,952 131,952 47,781 Salaries and wages 233,688 3,554 237,242 122,702 64,500 424,444 395,346 8,447 Payroll taxes 16,087 272 16,359 4,440 29,246 31,486 -0-Employee benefits 50,665 50,665 26,603 13,984 91,252 77,660 -0-36,250 36,250 -0-30,505 66,755 47,856 Marketing -0-Office supplies 3,666 3,666 3,778 3,666 11,110 14,023 3,994 Postage and printing 2,421 99 2,520 2,495 2,421 7,436 Telephone 3,010 -0-3,010 3,102 3,010 9,122 7,949 Utilities 8,670 -0-8,670 4,552 2,393 15,615 29,552 Repairs and maintenance 2,298 -0-2,298 4,594 2,298 9,190 6,983 Professional fees 225,580 226,920 26,723 -0-479,223 558,031 452,500 Technology support 6,437 -0-6,437 6,631 6,437 19,505 6,218 Travel and entertainment 17,373 6,834 24,207 17,373 17,898 59,478 57,987 Special projects 413,956 -0-413,956 -0--0-413,956 37,001 Meetings and conferences 6,853 1,201 8,054 6,853 7,060 21,967 20,014 -0-Insurance -0--0--0-18,975 18,975 14,328 -0-5,872 5,698 17,268 Depreciation 5,698 5,698 10,933 1,385 Miscellaneous 70 1,414 1,344 4,143 1,344 11,359 590,266 **Total expenses** 2,808,747 \$ 3,399,013 \$ 260,085 \$ 165,654 3,824,752 2,505,735 \$ \$

## See accompanying notes to financial statements.

# CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2018 (AS RESTATED)

			Prog	ram Services		Supporting Services					
			•	palachian			eneral and				
	Gr	antmaking		Impact	 Total	Adr	ninistrative	Fui	ndraising		Total
Grants	\$	932,897	\$	194,337	\$ 1,127,234	\$	-0-	\$	-0-	\$	1,127,234
Administrative fees		47,781		-0-	47,781		-0-		-0-		47,781
Salaries and wages		90,723		84,000	174,723		134,008		86,615		395,346
Payroll taxes		7,241		6,637	13,878		10,695		6,913		31,486
Employee benefits		19,716		9,999	29,715		29,122		18,823		77,660
Marketing		-0-		300	300		-0-		47,556		47,856
Office supplies		4,627		2	4,629		4,767		4,627		14,023
Postage and printing		1,318		-0-	1,318		1,358		1,318		3,994
Telephone		2,623		-0-	2,623		2,703		2,623		7,949
Rent and utilities		5,447		10,859	16,306		8,046		5,200		29,552
Repairs and maintenance		1,479		1,067	2,546		2,958		1,479		6,983
Professional fees		425,308		110,811	536,119		18,260		3,652		558,031
Technology support		2,052		-0-	2,052		2,114		2,052		6,218
Travel and entertainment		14,298		14,659	28,957		14,298		14,732		57,987
Special projects		37,001		-0-	37,001		-0-		-0-		37,001
Meetings and conferences		4,400		6,680	11,080		4,400		4,534		20,014
Insurance		-0-		-0-	-0-		14,328		-0-		14,328
Depreciation		3,608		-0-	3,608		3,717		3,608		10,933
Miscellaneous		2,082		5,052	 7,134		2,145		2,080		11,359
Total expenses	\$	1,602,601	\$	444,403	\$ 2,047,004	\$	252,919	\$	205,812	\$	2,505,735

# See accompanying notes to financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2019 AND 2018

				2018
• · · · · · ·		2019	A	s Restated
Operating activities	<i>*</i>	2 4 9 7 9 2 4	*	(202.27.1)
Change in net assets	\$	3,107,231	\$	(283,274)
Adjustments to reconcile change in net assets				
to net cash flows from operating activities:		17.200		10.000
Depreciation		17,268		10,933
Reinvested interest and dividends received				(100.047)
on investments		(128,784)		(108,047)
Realized and unrealized losses (gains) on investments		(958,382)		404,812
Contributions restricted to endowment fund		(422,487)		(225,482)
Change in value of split-interest agreements		(135,617)		(78,921)
Changes in assets and liabilities:				
Grants receivable		(9,137)		(237,605)
Other assets		7,178		(12,924)
Custodial funds		132,736		(10,716)
Accounts payable and accrued expenses		7,557		110,638
Net cash flows from operating activities		1,617,563		(430,586)
Investing activities				
Purchases of property and equipment		(2,253)		(26,609)
Purchases of investments		(3,549,465)		(3,803,933)
Proceeds from sale of investments		1,794,292		3,722,290
Net cash flows from investing activities		(1,757,426)		(108,252)
Financing activities				
Contributions restricted to endowment fund		422,487		225,482
Issuance of notes receivable		(150,000)		-0-
Payments received from charitable lead				
annuity trust		250,000		187,500
Net cash flows from financing activities		522,487		412,982
Net change in cash		382,624		(125,856)
Cash, beginning of year		230,257		356,113
Cash, end of year	\$	612,881	\$	230,257

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 1. NATURE OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Operations

The Foundation for Appalachian Kentucky, Inc. (the "Foundation") is a not-for-profit entity that was created in 1998 and began full operations in 2008. The Foundation is located in Hazard, Kentucky. The mission of the Foundation is to support collaborative work in the community around a common vision that enhances the lives of all local citizens and to create a permanent endowment to serve as a catalyst and resource to respond to changing community priorities.

Philanthropic Capital Fund for Southeast Kentucky ("PhilCap") was founded in January 2017 as a supporting organization of the Foundation. The mission of PhilCap was to impact the Appalachian community by advancing opportunities in the Southeast Kentucky region that support economic diversification and building community capacity through place-based investing and grantmaking. In late 2018, this initiative was moved to the Foundation and the purpose of PhilCap is now to hold real estate that the Foundation occupies. Effective December 12, 2019, PhilCap changed its name to Appalachian Community Development Core, Inc. ("ACDC").

#### Consolidated Financial Statements

ACDC was founded to support the functions and purposes of the Foundation. The Foundation also has the authority to appoint a majority of the members of the Board of Directors of ACDC. Based on these factors, the Foundation and ACDC (collectively referred to as the "Organization") present consolidated financial statements with any inter-entity transactions and balances eliminated as part of the consolidated financial statements.

#### Management's Estimates

Management uses estimates and assumptions in preparing consolidated financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

#### Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis, and have been prepared with a focus on the entity as a whole. Net assets, support, revenues, gains, and losses are classified based on the existence or absence of donor restrictions. Accordingly, the net assets of the Organization are classified and reported as follows:

<u>Net assets without donor restrictions:</u> Net assets that are currently available for operating purposes under the direction of the board or designated by the board for specific use. The Organization maintains net assets without donor restrictions as follow:

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

Operating – used to fund current operations of the Organization

<u>Board designated endowment</u> – established with the expectation that the principal be maintained and the income used to support the general operations of the Organization as designated by the Board of Directors

<u>Board designated operating reserve</u> - funding to benefit future operations

<u>Net assets with donor restrictions:</u> Net assets subject to donor stipulations for specific operating purposes or time restrictions. These include donor restrictions requiring the net assets be held in perpetuity or for a specified term to support operations or specific purposes. The Organization maintains net assets with donor restrictions as follows:

<u>Restricted for specified purpose</u> – all contributions to the Organization with the intention of the donor to be held for a specific program or in a donor-restricted non-endowed fund

<u>Restricted in perpetuity – endowment</u> – all contributions to the Organization with the intention of the donor that the assets to be held in perpetuity and managed in accordance with the Organization's spending policy

<u>Restricted subject to the Organization's spending policy</u> – investment earnings on assets restricted in perpetuity – endowment and managed in accordance with the Organization's spending policy

#### Investments and Investment Return

The Organization carries its investments at fair value for financial reporting purposes. Changes in unrealized appreciation or depreciation of investments are reflected in the Consolidated Statements of Activities in the period in which such changes occur.

Interest and dividend income and net unrealized and realized gains and losses on investments are recognized as net assets with or without donor restrictions based upon the existence or absence of donor-imposed restrictions or the related fund classification in accordance with the Organization's spending policy.

#### Notes Receivable

Notes receivable are stated at unpaid principal balances, less an allowance for losses. The allowance is based on management's assessment of the current status of the individual receivable. There was no allowance for losses at December 31, 2019. Notes receivable are considered delinquent based on specific circumstances of the borrower and are written off when the balance is considered uncollectible. Notes receivable bear interest at rates ranging from 2% to 5%. Criteria for notes receivable include whether the organization has a financially sustainable

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

development and operating plan. The Organization measures credit quality based on payment history and annual review of the borrower's financial information. The notes receivable are not considered impaired and no allowance for uncollectible notes has been recorded.

### Property and Equipment

Property and equipment, including expenditures that substantially increase the useful lives of existing assets, are recorded at cost except for donations, which are recorded at fair value at the date of the donation. Costs of ordinary maintenance and repairs are expensed as incurred.

The property and equipment of the Organization are being depreciated over their estimated useful lives ranging from three to thirty-nine years using the straight-line method.

#### Support, Revenues and Expense Recognition

Contributions, which include unconditional promises to give (contributions receivable), are recognized as revenues in the period the contribution is received or the promise is made.

Support and revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in either net assets with or without donor restrictions in accordance with the classification of the fund or the existence of donor-imposed restrictions.

All other revenue is recorded when earned.

## Income Taxes

Both the Foundation and ACDC are organized as not-for-profit corporations under Section 501(c)(3) of the United States Internal Revenue Code. As such, the Organization is generally exempt from income taxes. However, the Organization is required to file Federal Form 990 – Return of Organization Exempt from Income Tax which is an informational return only. The Organization is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Organization and recognize a tax liability if the Organization has taken an uncertain position that more likely than not would not be sustained upon examination by various federal and state taxing authorities. Management has analyzed the tax positions taken by the Organization, and has concluded that as of December 31, 2019 and 2018, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the accompanying financial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

## Administrative Fees

Administrative fees are expensed from the funds to support the operations of the Organization and are considered program expenses. Administrative fees from all funds are reflected as revenue on the Consolidated Statements of Activities. The administrative fees from the custodial funds are not included as expenses on the Consolidated Statements of Activities because they are included in the change in custodial funds.

#### Functional Allocation of Expenses

The costs of providing the various programs and supporting services have been summarized on a functional basis in the Consolidated Statements of Activities and Consolidated Statements of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

The financial statements report expenses that are attributed to more than one program or supporting function and require allocation on a reasonable basis that is consistently applied. These expenses include salaries and wages, payroll taxes, employee benefits, marketing, office supplies, various occupancy expenses, certain professional fees, meetings and conferences and depreciation, which are allocated on the basis of estimates of time, effort, and usage. While the methods of allocation are considered appropriate, other methods could produce different results.

## **Reclassifications**

Certain prior year amounts have been reclassified herein to conform to the current method of presentation.

#### Going Concern Evaluation

Management evaluates whether there are conditions or events that raise substantial doubt about the Organization's ability to continue as a going concern for a period of one year from the date the consolidated financial statements were available to be issued.

#### Subsequent Events

The Organization has evaluated events or transactions occurring subsequent to the Consolidated Statement of Financial Position date for recognition and disclosure in the accompanying financial statements through the date the consolidated financial statements were available to be issued, which is March 30, 2021.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 2. PRIOR PERIOD ADJUSTMENTS

The Organization has restated its consolidated financial statements to recognize contributions received and expenditures paid during the year ended December 31, 2019 that related to the year ended December 31, 2018. The prior period adjustment for these corrections resulted in an increase in the change in net assets for the year ended December 31, 2018 of \$225,658. These corrections had no impact on net assets as of January 1, 2018.

The Organization also determined an additional fund to be classified as custodial funds that was previously included in the net assets of the Organization. The prior period adjustment for this correction resulted in an increase in the change in net assets for the year ended December 31, 2018 of \$12,544. This correction decreased net assets as of January 1, 2018 by \$157,042.

The detail of these changes reflected in the financial statements as of and for the year ended December 31, 2018 are as follows:

	As previously stated, December 31, 2018	Adjustment	As restated December 31, 2018
Consolidated Statement of Financial Position: Grants receivable Accounts payable and accrued expenses Custodial funds Net assets with donor restrictions, restricted for specified purpose	\$ 27,668 44,881 93,851 5,212,468	\$ 311,358 85,700 144,498 81,160	\$ 339,026 130,581 238,349 5,293,628
Consolidated Statement of Activities: Contributions and grants, with donor restrictions Investment return, net, with donor restrictions Net assets released from restrictions Program services expense Changes in net assets with donor restrictions	\$ 1,773,082 (327,761) 1,841,471 1,962,475 (316,155)	\$ 311,358 11,373 84,529 84,529 238,202	\$ 2,084,440 (316,388) 1,926,000 2,047,004 (77,953)
Consolidated Statement of Functional Expenses: Program services, grantmaking expense (administrative fees) Program services, grantmaking expense (professional fees)	48,952 339,608	(1,171) 85,700	47,781 425,308
Consolidated Statement of Cash Flows: Change in net assets Changes in assets and liabilities: Grants receivable Custodial funds Accounts payable and accrued expenses	\$ (521,476) 73,753 1,828 24,938	\$ 238,202 (311,358) (12,544) 85,700	\$ (283,274) (237,605) (10,716) 110,638

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

## 3. INVESTMENTS

Investments consist of the following at December 31, 2019 and 2018:

	2019	2018
Cash and cash equivalents	\$ 11,259	\$ 201,324
Certificates of deposit	50,246	39,949
Money market mutual fund	2,364,500	-0-
Common stocks		
Consumer goods	581,475	433,193
Healthcare	532,897	384,640
Services	477,316	214,844
Industrial goods	386,663	407,590
Technology	542,008	611,817
Financial	497,677	393,795
Basic materials	54,292	128,830
Energy	213,413	208,581
Other	187,217	190,791
Equity exchange traded funds	93,874	127,369
Fixed income mutual funds		
Short term	230,130	155,727
Intermediate term	446,454	449,633
Other	13,898	20,230
Equity mutual funds	111,387	-0-
Corporate bonds		
AAA	98,706	87,308
AA+	52,964	48,807
AA	91,882	85,971
AA-	95,389	44,372
A+	61,949	59,287
A	173,472	183,893
A-	301,393	421,736
BBB+	112,173	151,068
BBB	-0-	42,374
Not rated	113,107	5,230
U.S. Treasury notes	137,010	92,053
	\$ 8,032,751	\$ 5,190,412

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

### 4. **RISKS AND UNCERTAINTIES**

The Organization holds investments (Note 3). Such investments are exposed to various risks such as interest rate, market, and credit. Due to the level of risk associated with these securities and the level of uncertainty related to changes in the value, it is at least reasonably possible that changes in the various risk factors will occur in the near term that could materially affect the amounts reported in the accompanying consolidated financial statements.

## 5. FAIR VALUE MEASUREMENTS

Effective January 1, 2019, the Organization adopted the Financial Accounting Standard Board's Accounting Standards Update (ASU) 2018-13, *Fair Value Measurement (Topic 820): Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement.* The amendments in this ASU removed certain disclosure requirements in Topic 820. As such, the fair value measurement disclosure for 2018 have been restated for these changes.

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1) and the lowest priority to unobservable inputs (level 3). The three levels of the fair value hierarchy are described as follows:

- Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.
- Level 2: Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2019 and 2018.

- *Money market mutual fund*: Generally transact subscription and redemption activity at a \$1 stable net asset value (NAV); however, on a daily basis the funds are valued at their daily NAV calculated by dividing the total market value of all securities in the portfolio, less any liabilities, by the number of fund shares outstanding.
- *Common stocks*: Valued at the closing price reported on the active market on which the individual securities are traded.
- *Mutual funds and exchange traded funds*: Valued at the daily closing price as reported by the fund. Mutual funds and exchange traded funds held by the Organization are openend and closed-end funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The funds held by the Organization are deemed to be actively traded.
- Certificates of deposit, corporate bonds and U.S. Treasury notes: Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings.
- *Interest in charitable lead annuity trust*: Fair value determined by calculating the present value of the annual amount to be received until termination of the trust using a 2.52% discount rate.
- *Beneficial interest in charitable remainder trust*: Fair value is determined by calculating the net present value of future cash flows from the remainder of the trust using published life expectancy tables, 8% rate of return and 2.2% discount rate.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The following table sets forth by level, within the hierarchy, the Organization's assets measured at fair value on a recurring basis as of December 31, 2019 and 2018:

	2019								
		Fair Value		Level 1		Level 2		Level 3	
Assets:									
Investments									
Certificates of deposit	\$	50,246	\$	-0-	\$	50,246	\$	-0-	
Money market mutual fund		2,364,500		2,364,500		-0-		-0-	
Common stocks		3,472,958		3,472,958		-0-		-0-	
Exchange traded funds		93,874		93,874		-0-		-0-	
Mutual funds		801,869		801,869		-0-		-0-	
Corporate bonds		1,101,035		-0-		1,101,035		-0-	
U.S. Treasury notes		137,010		-0-		137,010		-0-	
Interest in charitable lead									
annuity trust		2,807,828		-0-		-0-		2,807,828	
Beneficial interest in charitable									
remainder trust		179,732		-0-		-0-		179,732	
				21	118				

	2018								
		Fair Value		Level 1		Level 2		Level 3	
Assets:									
Investments									
Certificates of deposit	\$	39,949	\$	-0-	\$	39,949	\$	-0-	
Common stocks		2,974,081		2,974,081		-0-		-0-	
Exchange traded funds		127,369		127,369		-0-		-0-	
Mutual funds		625,590		625,590		-0-		-0-	
Corporate bonds		1,130,046		-0-		1,130,046		-0-	
U.S Treasury notes		92,053		-0-		92,053		-0-	
Interest in charitable lead									
annuity trust		2,984,131		-0-		-0-		2,984,131	
Beneficial interest in charitable									
remainder trust		117,812		-0-		-0-		117,812	

The progression of interest in charitable lead annuity trust during the year ended December 31, 2019 and 2018 is as follows:

	 2019	 2018
Beginning balance Trust payment received	\$ 2,984,131 (250,000)	\$ 3,113,476 (187,500)
Change in present value	 73,697	 58,155
	\$ 2,807,828	\$ 2,984,131

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The progression of beneficial interest in charitable remainder trust during the years ended December 31, 2019 and 2018 is as follows:

	 2019	 2018
Beginning balance	\$ 117,812 61,920	\$ 97,046 20,766
Change in present value	 01,920	 20,700
	\$ 179,732	\$ 117,812

#### 6. GRANTS RECEIVABLE

Grants receivable consist of the following at December 31, 2019 and 2018:

			2018
	 2019	As	Restated
Appalachian Regional Commission (ARC)	\$ 85,833	\$	139,026
Marguerite Casey Foundation	150,000		-0-
William Kenan Charitable Trust	100,000		200,000
United States Department of Agriculture	 12,330		-0-
	\$ 348,163	\$	339,026

## 7. INTEREST IN CHARITABLE LEAD ANNUITY TRUST

During 2012, the Organization became the lead beneficiary of a charitable lead annuity trust under which \$62,500 is received quarterly for twenty years for a specific donor-restricted nonendowed fund. Upon termination of the trust, the trust assets revert to the beneficiaries named by the donor. The Organization's interest under this trust was \$2,807,828 and \$2,984,131 at December 31, 2019 and 2018, respectively. In calculating the present value of the amount to be received until termination of the trust, a discount rate of 2.52% was used. The Organization is not the trustee of this trust, therefore, the fair value of the trust assets has not been recorded in the Consolidated Statements of Financial Position at December 31, 2019 and 2018.

#### 8. INTEREST IN CHARITABLE REMAINDER TRUST

The Organization has been named beneficiary of a charitable remainder trust. The Organization is not the trustee of the trust, but upon the death of the Trust's lifetime beneficiaries, 25% of the remaining assets will revert to the Organization to donor-restricted funds specified by the donors. The estimated value of the expected residual benefit (which represents the fair value of

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

the trust assets less the present value of the estimated future payments to beneficiaries based upon published life expectancy tables and a discount rate of 2.2%) of this trust was \$179,732 and \$117,812 at December 31, 2019 and 2018, respectively.

### 9. NOTES RECEIVABLE

In 2019, Program Related Investment (PRI) notes were issued to various unrelated organizations. The notes bear interest at rates ranging from 2% to 5%. Monthly interest-only payments are to be received with a balloon principal payment due at the maturity date for each note (\$50,000 in July 2023 and \$100,000 in July 2024). The receivable balance at December 31, 2019 is \$150,000.

#### **10. PROPERTY AND EQUIPMENT**

A summary of property and equipment at December 31, 2019 and 2018 is as follows:

	2019		2018	
Building	\$	300,329	\$	300,329
Equipment		38,897		41,873
Construction in progress		43,162		43,162
		382,388		385,364
Less accumulated depreciation		45,413		33,374
	\$	336,975	\$	351,990

## **11. CUSTODIAL FUNDS**

Custodial funds represent funds placed on deposit with the Organization by other organizations based on their individual board resolutions. The Organization accounts for these transfers as a liability in accordance with applicable accounting standards. Income is added to these funds periodically in accordance with the Organization's investment allocation policies. Contributions by, investment interest credits for, and distributions to those organizations are reflected as adjustments to the liability account and are not reflected in the Consolidated Statements of Activities.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

Following is a progression of custodial funds during 2019 and 2018:

			2018
	 2019	A	s Restated
Beginning balance	\$ 238,349	\$	249,065
Contributions and other revenue	556,331		148,501
Investment return, net	20,056		(12,187)
Administrative fees	(8,019)		(1,625)
Other expenses	(432,743)		(141,152)
Grants	 (2,889)		(4,253)
	\$ 371,085	\$	238,349

#### 12. NET ASSETS RESTRICTED FOR SPECIFIED PURPOSE

Net assets with donor restrictions are available for the following specified purposes at December 31, 2019 and 2018:

			2018
	 2019	A	s Restated
Appalachian Impact	\$ 1,514,681	\$	401,351
Entrepreneur-in-Residence Incubator program	369,721		-0-
Various based on fund agreements	 5,315,842		4,892,277
	\$ 7,200,244	\$	5,293,628

### 13. NET ASSETS RELEASED FROM RESTRICTIONS

Net assets were released from donor restrictions in 2019 and 2018 by expiration on the following purposes:

			2018
	2019	Α	s Restated
Appalachian Impact	\$ 590,266	\$	444,403
Entrepreneur-in-Residence Incubator program	130,279		-0-
Various based on fund agreements	 2,612,810		1,481,597
	\$ 3,333,355	\$	1,926,000

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 14. ENDOWMENT

The Organization maintains donor-restricted endowment funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as an endowment. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift of the donorrestricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization retains in perpetuity (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the funds. Donor-restricted endowment funds are subject to appropriation for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds.

- (1) The duration and preservation of the fund
- (2) The purposes of the Organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Organization
- (7) The investment policies of the Organization

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding for granting purposes while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must use for a donor-specified purpose as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce long-term growth of capital without undue exposure to risk. Actual returns in any given year may vary.

To satisfy its long-term rate of return objectives, the Organization relies on a total return strategy in which investment decisions shall be made with the intent of maximizing the long-term total return of the portfolio through market value changes (realized and unrealized) and through earned income (dividends and interest).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The Organization has a policy of appropriating for distribution each year 4 to 6 percent of its endowment funds' average fair value over the prior 12 quarters, as voted upon annually by the Board of Directors. In establishing this policy, the Organization considered the long-term expected return on its endowments.

The endowment funds by net asset type at December 31, 2019 and 2018 were as follows:

	2019				
	With	out Donor	With Donor		
	Res	Restrictions		Restrictions	
Board Designated Funds	\$	10,000	\$	-0-	
Donor Restricted Funds		-0-		4,320,536	
	\$	10,000	\$	4,320,536	
		20	018		
	With	2( out Donor		Vith Donor	
			V	Vith Donor Restrictions	
Board Designated Funds		out Donor	V		
Board Designated Funds Donor Restricted Funds	Res	out Donor strictions	V F	Restrictions	

Changes in endowment funds for the years ended December 31, 2019 and 2018 were as follows:

	2019			
	With	out Donor	V	Vith Donor
	Res	Restrictions		estrictions
Endowment net assets,				
beginning of year	\$	10,000	\$	3,160,463
Contributions and other revenue		-0-		591,986
Investment return, net		-0-		823,077
Appropriation of endowment				
assets for expenditure		-0-		(254,990)
Endowment net assets, end of year	\$	10,000	\$	4,320,536

NOTES TO CONSOLIDATED TIMANCIAE STATEMENTS					
DECEMBER 31, 2019 AND 2018					
		20	18		
		Without Donor With Donor			
		Restrictions	Restrictions		
Endo	owment net assets,				

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

\$

\$

10,000

-0-

-0-

-0-

10,000

\$

\$

3,187,107

296,731

(190, 246)

(133, 129)

3,160,463

# 15. LIQUIDITY AND AVAILABILITY

beginning of year

Investment return, net

Contributions and other revenue

Appropriation of endowment assets for expenditure

Endowment net assets, end of year

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its awarded grants, general expenditures, and other obligations become due. The Organization invests cash in excess of daily requirements in short-term investments.

Financial assets available for general expenditures that is not subject to donor or other contractual restrictions within one year of the Consolidated Statement of Financial Position date comprise of the following:

	 2019	 2018
Operating investments Grants receivable	\$ 133,251 -0-	\$ 59,296 27,668
	\$ 133,251	\$ 86,964

The Organization's endowment funds consist of donor-restricted endowments and funds designated by the Board as endowments. Income from donor-restricted endowments is restricted for specific purposes with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure. The Organization approves grants and scholarships guarterly based on the spending rate approved guarterly grant and scholarship approval processes. This process includes evaluating a number of factors relative to the spending rate to be applied to the Organization's fund balances in accordance with its spending policy. Once the Organization's Board approves the spending rate, the related dollar amount of the funds becomes available for general expenditures.

While not subject to the Organization's spending policy, expenditures from donor-restricted non-endowed funds must be approved by the Board and, therefore, are not available for general

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

expenditure until that time. Non-endowed funds are held in cash or liquid investments and are made available upon appropriation.

The Foundation also relies on the administrative fees it charges its funds annually ranging from 1% to 1.75% of the endowed and non-endowed fund balance and 5% to 10% of contributions to fiscal sponsorship funds to fund operational expenditures.

# **16. CONCENTRATIONS**

The Organization maintains its cash in bank deposit accounts insured by the Federal Deposit Insurance Corporation at its current coverage levels. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk related to these accounts.

Marketable securities and money market funds are maintained with an investment firm. Such balances exceed the Securities Investor Protection Corporation insured limits of up to \$500,000.

# **17.** SUBSEQUENT EVENTS

On March 11, 2020, the World Health Organization declared Coronavirus (COVID-19) a pandemic. The continued spread of COVID-19, or any similar outbreaks in the future, may adversely impact the local, regional, national, and global economies. The extent to which COVID-19 impacts the Organization's operating results is dependent on the breadth and duration of the pandemic and could be affected by other factors management is not currently able to predict. Potential impacts include, but are not limited to, additional costs for responding to COVID-19, increased demand for grants, delays, loss of, or reduction to contributions and funding, and investment portfolio declines. Management believes the Organization is taking appropriate actions to respond to the pandemic, however, the full impact is unknown and cannot be reasonably estimated at the date the consolidated financial statements were available to be issued.

In May 2020, the Organization received a low interest loan in the amount of \$103,100 under the Paycheck Protection Program (PPP) administered by the Small Business Administration. The PPP loan is unsecured and bears interest at 1%. Funds advanced under the program are subject to forgiveness if certain criteria are met with the remaining balance repayable within five years of disbursement. The PPP loan may be forgivable to the extent that employers incur and spend the funds on qualified expenditures, which include payroll, employee health insurance, rent, utilities and interest costs during the covered period as defined in the PPP guidance. In addition, employers must maintain specified employment and wage levels during the pandemic and submit adequate documentation of such expenditures to qualify for loan forgiveness.